

Lazard Sustainable Private Infrastructure

2024 Year in Review

Lazard Sustainable Private Infrastructure, launched in 2022, offers its clients differentiated access to private infrastructure investments, focusing on established small- and mid-sized businesses. These businesses support and benefit from major trends driving a sustainable society and economy. The strategy offers opportunities to promote growth through capital expenditure, market consolidation, and greenfield construction.



Lazard Sustainable Private Infrastructure: 2024 Year in Review

Strong Market Focus

Our long-term approach to infrastructure investment looks through macroeconomic cycles and focuses on fundamental sector trends. We believe the following dynamics present significant opportunities for infrastructure investment in sustainability-focused and mid-cap companies:

- Private capital in infrastructure has a crucial role to play as public bodies are constrained by national debt levels and budget deficits.
- Decarbonising economies presents technical complexities that require extensive, strategic expertise.
- The normalisation in interest rates has impacted private infrastructure fundraising, notably shifting limited partners' interest towards Core+ and Value Add strategies.

Key Accomplishments

Investment Milestones

Lazard Sustainable Private Infrastructure (SPI) continued its initial focus on consolidating distributed and small-scale energy transition and circular economy projects. It has now established its seed portfolio with four platform companies diversified by sector and geography.

Investment in Collective Energy

Lazard SPI closed its first investment in continental Europe in June with the acquisition of Collective Energy (CE), an Austrian company developing rooftop solar photovoltaic (PV) generation assets as well as providing energy consulting services. The team has supported CE in strengthening its management team, expanding solar capacity installed, and implementing a clear governance structure.

New Partnership with RENFIN

Lazard SPI signed a strategic and exclusive partnership with RENFIN in April, targeting small-scale hydroelectric power plants in Italy. RENFIN is an international investment group headquartered in Czechia with more than 25 years of experience in this sector.

Continued Growth at Shawton Energy

Lazard SPI made several follow-on investments into Power Purchase Agreement (PPA)-backed projects since its acquisition in mid-2023, more than tripling the company's portfolio size since the initial investment. Management continues to grow and deliver the existing pipeline and to explore further diversification with new clients and markets, delivering strong investment returns on a project-by-project basis.

Renewed Commitment to DBE Energy

Lazard SPI increased its ownership of DBE Energy from 89% to 100%, aligned with developing the plant ahead of the mandated segregation of food waste in England.

"

I am proud to partner with Lazard to accelerate Collective Energy's growth as a one-stop-shop solution for Austrian clients looking to improve their sustainability credentials.



Eveline Steinberger

Executive Director of The Blue Minds Company and Chair of the Advisory Board of Collective Energy

Fully Established Operations

Leveraging the institutional platform of Lazard, the Lazard SPI Fund operations are fully established.

The Lazard SPI Fund has raised initial capital from pension funds, a wealth manager, and a multi-family office, alongside seed capital from Lazard.

Since December 2023, the Fund's investments are independently valued by KPMG each quarter. Additionally, in Q1 2024, the Fund received its first yield distributions from its investment portfolio.

Looking Ahead

Having proven its strategy on a small scale, Lazard SPI will commence targeted marketing to potential investors that can add scale and credibility to the Fund in return for bespoke incentives.

Specific opportunities to invest in the growth of Lazard SPI's UK distributed energy platform may also be available to clients seeking UK-only investments.

In line with its work with RENFIN, Lazard SPI plans to engage in further partnerships with strategic players to foster access to differentiated investment opportunities.

As we enter 2025, we believe that Lazard SPI is well positioned to reach its initial scale and diversification targets, and then continue to grow through further investing and fundraising.

Please feel free to reach out to **laml.spi@lazard.com**, if you have any questions or require further information.

Investment Case Study:

Collective Energy GmbH

Benefitting from a positive regulatory regime

CE is an Austrian company that specialises in (i) owning and operating rooftop solar PV systems and (ii) energy consulting to commercial and industrial clients. Similar to Shawton Energy, it builds and owns the rooftop PV solar systems used by corporates, backed by long-term, inflation-linked contracts.

The pipeline of new projects is fostered by a supportive public regime towards the solar industry in Austria: future projects can either benefit from a capex subsidy on installation or from a long-term "market premium" which is structured as a Contract for Difference mechanism for 20 years, in addition to a potential PPA contract.

Such public support towards the solar industry allowed CE to raise debt on its portfolio with local banks at attractive rates.

Important Information

Published on 20 January 2025.

Information and opinions presented have been obtained or derived from sources believed by Lazard Asset Management LLC or its affiliates ("Lazard") to be reliable. Lazard makes no representation as to their accuracy or completeness. All opinions expressed herein are as of the published date and are subject to change.

Allocations and security selection are subject to change. The performance quoted represents past performance. Past performance is not a reliable indicator of future results.

Mention of these securities should not be considered a recommendation or solicitation to purchase or sell the securities. It should not be assumed that any investment in these securities was, or will prove to be, profitable, or that the investment decisions we make in the future will be profitable or equal to the investment performance of securities referenced herein. There is no assurance that any securities referenced herein are currently held in the portfolio or that securities sold have not been repurchased. The securities mentioned may not represent the entire portfolio.

Equity securities will fluctuate in price; the value of your investment will thus fluctuate, and this may result in a loss. Securities in certain non-domestic countries may be less liquid, more volatile, and less subject to governmental supervision than in one's home market. The values of these securities may be affected by changes in currency rates, application of a country's specific tax laws, changes in government administration, and economic and monetary policy. Small- and midcapitalization stocks may be subject to higher degrees of risk, their earnings may be less predictable, their prices more volatile, and their liquidity less than that of large capitalization or more established companies' securities. Securities and instruments of infrastructure companies are more susceptible to adverse economic or regulatory occurrences affecting their industries. Infrastructure companies may be subject to a variety of factors that may adversely affect their business or operations. including additional costs, competition, regulatory implications, and certain other factors.

Lazard Asset Management ("Lazard" or the "firm") actively manages client portfolios with the objective of delivering positive investment performance and maximizing long-term shareholder value. Portfolio managers at Lazard have discretion to incorporate ESG considerations into their investment processes, and to what degree. Information concerning a particular investment strategy's utilization of ESG considerations (including its status as ESG Integrated or Sustainability Focused under our procedures) is set forth in Lazard's description of that strategy, or is available upon request. Other disclosures herein may describe sustainable investment views and resources that Lazard's ESG professionals have developed to assist our clients and portfolio management teams. However, unless expressly disclosed, readers should not assume that these views and resources are incorporated in a portfolio management team's investment process. Certain information contained herein constitutes "forward-looking statements" which can be identified by the use of forward-looking terminology such as "may," "will," "should," "expect," anticipate," "target," "intent," "continue," or "believe," or the negatives thereof or other variations thereon or comparable terminology. Due to various risks and uncertainties, actual events may differ materially from those reflected or contemplated in such forward-looking statements.

This document is provided by Lazard Asset Management LLC, Lazard Frères Gestion or its affiliates ("Lazard") for informational purposes only. Nothing herein constitutes investment advice or a recommendation relating to any security, commodity, derivative, investment management service, or investment product. Investments in securities, derivatives, and commodities involve risk, will fluctuate in price, and may result in losses. Certain assets held in Lazard's investment portfolios, in particular alternative investment portfolios, can involve high degrees of risk and volatility when compared to other assets. Similarly, certain assets held in Lazard's investment portfolios may trade in less liquid or efficient markets, which can affect investment performance. Past performance does not guarantee future results.

This document is intended only for persons residing in jurisdictions where its distribution or availability is consistent with local laws and Lazard's local regulatory authorizations. The Lazard entities that have issued this document are listed below, along with important limitations on their authorized activities.

Australia: Issued by Lazard Asset Management Pacific Co., ABN 13 064 523 619, AFS License 238432, Level 12 Gateway, 1 Macquarie Place, Sydney NSW 2000, which is licensed by the Australian Securities and Investments Commission to carry on a financial services business. This document is intended for wholesale investors only. Canada: Issued by Lazard Asset Management (Canada) Inc., 30 Rockefeller Plaza, New York, NY 10112 and 130 King Street West, Suite 1800, Toronto, Ontario M5X 1E3, a registered portfolio manager providing services to non-individual permitted clients. **Dubai**: Issued and approved by Lazard Gulf Limited, Index Tower, Floor 10 Office 1008 DIFC PO Box 506644 Dubai United Arab Emirates. Registered in Dubai International Financial Centre 0467. Authorised and regulated by the Dubai Financial Services Authority to deal with Professional Clients only. EU Member States: Issued by Lazard Asset Management (Deutschland) GmbH, Neue Mainzer Strasse 75, D-60311 Frankfurt am Main. France: Issued by Lazard Frères Gestion, 25, rue de Courcelles, F-75008 Paris. Hong Kong: Issued by Lazard Asset Management (Hong Kong) Limited (AQZ743), Suites 506-508, Level 5, One International Finance Centre, No. 1 Harbour View Street, Central, Hong Kong, China. Lazard Asset Management (Hong Kong) Limited is a corporation licensed by the Hong Kong Securities and Futures Commission to conduct Type 1 (dealing in securities) and Type 4 (advising on securities) regulated activities only on behalf of "professional investors" as defined under the Hong Kong Securities and Futures Ordinance (Cap. 571 of the Laws of Hong Kong) and its subsidiary legislation.

Korea: Issued by Lazard Korea Investment Management Co. Ltd., 21F Seoul Finance Center, 136 Sejong-daer Jung-gu, Seoul, 04520, People's Republic of China: Issued by Lazard Asset Management. Lazard Asset Management does not carry out business in the P.R.C. and is not a licensed investment adviser with the China Securities Regulatory Commission or the China Banking Regulatory Commission. This document is for reference only and for intended recipients only. The information in this document does not constitute any specific investment advice on China capital markets or an offer of securities or investment, tax, legal or other advice or recommendation or, an offer to sell or an invitation to apply for any product or service of Lazard Asset Management. Saudi Arabia: Issued and approved by Lazard Saudi Arabia, 15th Floor, Nakheel Tower, King Fahad Road, Nakheel District, Riyadh 12381, Saudi Arabia. Commercial Registration No: 1010297437 with a unified number: 7001642417, License of the Ministry of Investment No: 102031098747. Regulated and authorised by the Capital Market Authority (CMA). Singapore: Issued by Lazard Asset Management (Singapore) Pte. Ltd., Unit 15-03 Republic Plaza, 9 Raffles Place, Singapore 048619. Company Registration Number 201135005W, which provides services only to "institutional investors" or "accredited investors" as defined under the Securities and Futures Act, Chapter 289 of Singapore. Switzerland: Issued by Lazard Asset Management Schweiz AG, Uraniastrasse 12, CH-8001 Zurich. United Kingdom: Issued or approved by Lazar d Asset Management Ltd., 50 Stratton Street, London W1J 8LL. Registered in England Number 525667. Authorised and regulated by the Financial Conduct Authority (FCA), providing services only to persons classified as eligible counterparties or professional clients under the rules of the FCA. **United States**: Issued by Lazard Asset Management LLC, 30 Rockefeller Plaza, New York, NY 10112.

This content represents the views of the author(s), and its conclusions may vary from those held elsewhere within Lazard Asset Management. Lazard is committed to giving our investment professionals the autonomy to develop their own investment views, which are informed by a robust exchange of ideas throughout the firm.